

Annual Meeting Agenda  
Thursday, July 22, 2021

<b>10:00 am</b>	<b>Chairman's Remarks</b>	Alan Kornberg, Esq.
	<b>Call business meeting to order</b>	
	Approval of Minutes	
	Committee Reports	
	Secretary's Report	Jan Coates, Ph.D.
	Nominating Committee Report	Ed Benz, M.D.
	Treasurer's Report	Tom Boyd, Ph.D.
	Audit Committee Report	Alan Miller, Esq.
	<b>Adjourn business meeting</b>	
<b>10:20 am</b>	<b>President's Report</b>	Hermann Haller, M.D.
<b>11:10 am</b>	<b>Scientific Director's Report</b>	Iain Drummond, Ph.D.
<b>11:55 am</b>	<b>Closing Remarks</b>	Alan Kornberg, Esq.
<b>12:00 pm</b>	Adjourn	

**MINUTES OF THE ANNUAL MEETING  
OF THE  
MOUNT DESERT ISLAND BIOLOGICAL LABORATORY CORPORATION**

The following were in attendance via Zoom video conference at the Annual Meeting of the Corporation of the Mount Desert Island Biological Laboratory on Thursday, July 23, 2020:

Virginia P. Agar	Carroll E. Cross, M.D.	Patricia Hand, Ph.D.
Judith Alexander	Ruth Cserr	Mark Hanscome
Peter J. Allen, M.D.	Douglas Currie	Philippa E. Hansen-
Alf Anderson	John R. Cutler	Daigneault
Remy Babich	Greg Dalton	James B. Harrison
Shuhua Bai, Ph.D.	David C. Dawson	Jane R. Harrison
Cait D. Bailey	Eleanore Dawson	Andrew Hart
Samuel Beck, Ph.D.	Hugo R. de Jonge, Ph.D.	Patrick Hassett
Barbara S. Beltz, Ph.D.	Gerald F. DiBona, M.D.	Becky Heden
Edward J. Benz, Jr., M.D.	Charles Dinsmore, Ph.D.	Doug Heden
Anatole Besarab, M.D.	Jane E. Disney	Elizabeth Hodder
Klaus W. Beyenbach, Ph.D.	William Dixon	Jordan Horrocks
Jessie K. Bolduc	Pamela Dodge	Billy Hudson, M.D.
Jacqueline C. Bolt	Susan Edwards, Ph.D.	Julie Hudson
Jerilyn M. Bowers	Philip W. Eichenholz, M.D.	Sam Hughes
Frederic Bonnet, Ph.D.	Florence Ervin	Gabriela Johnson
Thomas A. Boyd, Ph.D.	Floy Ervin	Caramai Kamei
James L. Boyer, M.D.	Spencer Ervin	Karl J. Karnaky, Jr.
Phoebe B. Boyer, Esq.	David H. Evans, Ph.D.	S. Joel Karp
Rachel Bramel	Jean Evans	Leonard J. Kass
Maximillian J.	Anna E. Farrell	Margaret A. Kelley
Brenninkmeyer	Susan K. Fellner, M.D.	George W. Kidder, III
Donald J. Brooks	Aaron Fidler	Alison Kieffer
George M. Bulow	Linda Field	Patricia A. King, M.D., Ph.D.
Judith Burger-Gossart	Catherine K. Forrest	Rolf K. Kinne, M.D., Ph.D.
Emily S. Burke	John K. Forrest	Lewis B. Kinter, Ph.D.
Pamela A. Catanzano	John N. Forrest, Jr.	Alan W. Kornberg, Esq.
Allie Ceurvorst	Gary E. Frashier, Ph.D.	Stephen Koster
Jenny Chan	Gert Fricker	Anne M. Kozak
Cheryl M. Claiborne	Allison T. Fundis	Elaine Lee
James Claiborne	Timur F. Galen	Junyeong Lee
Sally L. Clark	Ian Gans	Anne Lehmann
Jan L. Coates, Ph.D.	Nils Gastoukian	Demitri Lifgren
James A. Coffman, Ph.D.	Linda A. Genereux	Claudine D. Lurvey
Barbara Colby	James Godwin, Ph.D.	Zhengxin Ma
Abigail Conrad, Ph.D.	Jonathan Goldstein, M.D.	Ken Mackie
Elizabeth Crockett	Joel Graber, Ph.D.	Nathaniel Maki

Fred Mansfield	Robert L. Preston	Elizabeth Smiroldo
Joan F. Mansfield	Joshua Quigley	Christine Smith
Karlee R. Markovich	Dean S. Read	Neil D. Smith, M.D.
Michele Marks	Amy Richards	Hannah Somers
Stefanie N. Matteson	Sydney Roberts Rockefeller	Emily Spaulding
Anna U. Maynard	Judith Roe	Judith C. Sproule
Roy A. McMorran	Aric N. Rogers, Ph.D.	Lynne Staggs
Janet Meryweather	Jarod A. Rollins, Ph.D.	David L. Stocum
Kathleen Miller	Willis G. Ryckman, IV	Clare C. Stone
Debbie Mitchell-Dow	Joseph W. Sanger	Matthew J. Temple, Ph.D.
Amy R. Morley	Jilliane L. Sawyer	Richard K. TenEyck
Martha Morris	Heiko Schenk, M.D., Ph.D.	Andrea R. Tilden, Ph.D.
Robert L. Morris, Ph.D.	Mario Schiffer, M.D.	Lydia Tilley
Jeff Munger	Alejandro Schmieder	Dustin L. Updike, Ph.D.
Prayag Murawala, Ph.D.	Patricia Schroder	Margaret A. Vettese, Ph.D., R.N.
Austin Orecchio	Mollie Seyffer	Ariane Y. Wellin
Lisa Parsons	Dennis L. Shubert, M.D.	Robert T. Whitman
Amy Pelletier	Charles Sidman	Chris Wilson
Kenneth D. Poss, Ph.D.	Patricio Silva, M.D.	Amber Wolf
Joyce Preston	Vjera B. Silva	

Acting Chair, Edward Benz, M.D., called the annual meeting of the Corporation to order at 10:05 a.m. and welcomed all those present.

**Chairman’s Remarks**

Acting Chair requested a moment of appreciation for Lew Kinter. After a long and distinguished association with MDIBL, where he served on this board doing important work on developing the real estate of the campus. He leaves the board with our thanks and best wishes.

**Acting Chair formally calls the meeting to order and requests a motion to approve the minutes. The motion was made and seconded, with no questions brought forward, the online poll was opened and the motion carried.**

**COMMITTEE REPORTS**

**Secretary’s Report**

Secretary, Alan W. Kornberg presented the following report. Information needed for the Secretary’s Report at the Corporation Meeting on July 23, 2020 is as follows:

There are currently 236 members of the Corporation.

- Full Members .....16
- Associate Members .....32
- Honorary Members .....2
- Life Full Members .....151

Life Associate Members ....35

Five members of the Corporation passed away in the last year:

Full Life Members: Helmut Weber

Dr. Gary Conrad

Full Member and Trustee: Josephine Sollano

Associate Members: Mrs. Robert W. (Leah) Berliner

Honorary Member: Gerhard H. Giebisch, M.D.

Acting Chair Benz recognizes members who passed away this year. We are particularly missing Jo Sollano who joined our board and led medical education and career development activities at Pfizer. She brought to the board a combination of executive expertise, competence and sophistication and a real feel for the human element of working in highly technical and scientific fields without excluding an understanding of business and finance and those things necessary for our sustainability. She was a phenomenal colleague and friend and we will miss her a great deal.

We lost a special investigator, Dr. Gary Conrad. We lost him suddenly just a few weeks ago. Gary is known as one of the stalwarts of the investigative group who built this Laboratory as a world class facility for studying the regulation of saltwater movement of ions and acid in fluids across cell membranes. Gary was also an extraordinary teacher who was revered by his students, a most enthusiastic teacher who was very loyal to the principles and legacy of the Lab.

Leah Berliner was the mother of one of our present investigators, Nancy Berliner, and the spouse of one of our former scientific directors, Dr. Bob Berliner, who was a renowned renal physiologist. They were summer residents for most of six or seven decades. She was very supportive of the Lab. We extend our condolences to the Berliner family.

Finally, Dr. Gerhard Giebisch will be best known to the active scientists here. He was a master of all of his fields of study and a mentor to many of the people who came through here. He is a major reason that Yale physiology and Yale medicine have always been one of our most closely connected institutions.

#### NOMINEES FOR ASSOCIATE MEMBERSHIP

Pip Hansen-Daigneault

**Acting Chair Benz asked for a motion to approve the Secretary's report. The motion was made, seconded, the online poll was opened and the motion carried.**

#### Nominating Committee Report

Acting Chair Benz recommends the following slate of nominees for re-election to the Board of Trustees:

- I. Trustees of the Class of 2024  
Janis L. Coates, Ph.D.  
Ruth Cserr

Anne H. Lehmann  
Dennis L. Shubert, M.D.

- II. Nominating Committee  
Edward Benz, M.D., Chair  
Barbara Beltz, Ph.D.  
Jerilyn M. Bowers  
Alan B. Miller, Esq.  
I. Wistar Morris III  
Patricio Silva, M.D.  
Daphne W. Trotter, Esq.

**Vice Chair Benz asked for a motion to approve the Nominating Committee report. The motion was made, seconded, the online poll was opened and the motion carried.**

### **Treasurer's Report**

Thomas Boyd, Ph.D., Treasurer, presented the Treasurer's Report to the Corporation.

The COVID-19 pandemic has impacted businesses worldwide, including nonprofit research institutions, and we would be remiss not to mention it today, as we meet in a virtual setting.

Research activities on campus have been partially interrupted, but due to our rural location, not as significantly as universities and large research institutions in metropolitan areas. Any interruptions may impact the rate at which we will pull in revenue from grant money in 2020.

The summer programs are being re-designed to enable virtual attendance and other creative forms of engagement. However, total revenues from the summer program tuition and from fees for housing and dining are expected to be reduced in 2020.

Market volatility has impacted our investments (like the Endowment) during early 2020. However, we are benefiting from a more conservative investment strategy adopted by the Finance & Investment Committee in 2019, and we have been able to weather the storm. Currently, the value of the Endowment is down only single digit percents from the end of 2019.

We applied for and received a Paycheck Protection Program (PPP) award to support non-federal salaries during the pandemic. The loan monies that are spent by the end of the loan period are expected to be eligible for forgiveness under federal guidelines.

Not insignificantly, we were fortunate to receive major philanthropic gifts in early 2020. These have bolstered our Reserve Fund and enabled us to avoid more serious cutbacks.

Our reporting show total Net Assets; Total Net Assets amounted to \$23.3 million at year-end 2019, a small decrease from the prior year.

In addition to the funds listed above, the Maine Community Foundation manages the Salisbury Cove Research Fund, established by Tom Maren and The Maren Foundation. Funds are made available each year from this fund; they made a very generous grant in 2019 to fund Visiting Scientists, and we remain grateful for this support.

The Statement of Activities for the year 2019 includes operating support & revenues as well as operating expenses. Note that through the work of our Finance Department, our financial statements have been extensively reformatted to report the Presence or Absence of Donor Restrictions in accordance with the most recent nonprofit accounting guidelines.

Our Total Operating Support & Revenue in 2019 were \$9.7 million. Total Operating Expenses were \$11.6 million, resulting in a negative change in net assets resulting from Operations of \$1.9 million. Depreciation, a non-cash expense, made up \$1.1 million of this shortfall. This budget gap between revenue and expenses was addressed by transferring funds from the Reserve Fund, which is maintained for this purpose.

The Non-Operating Change in Net Assets was a positive change of \$1.4 million in 2019. This was due mainly due to positive returns in the investment portfolio.

In summary, in 2019, Total Net Assets from combined Operations and Non-Operating activities decreased by \$500 thousand, resulting in a balance of \$23.3 million at the end of 2019.

Total Operating Expenses were \$11.6 million in 2019. If we exclude \$1.1 million in non-cash depreciation, Operating Expenses amounted to \$10.5 million for the year. Of these Operating Expenses, 73% (or \$7.7 million) was for Research and Educational Programs at MDIBL. This included dollars that were distributed to other institutions throughout the state of Maine through the IDeA Network of Biomedical Research Excellence (INBRE) program.

- 22% of expenses were for Management & General – costs necessary for the operation of the organization, such as administration, recordkeeping, accounting, budgeting, legal, insurance, and grant reporting and compliance
- 5% was for fundraising activities for the purpose of obtaining contributions to support the institution, its mission, and programs

Excluding \$1.1 million in non-cash depreciation, the institution had \$10.5 million in operating expenses for fiscal year 2019. The following sources provided funding for these costs:

- 63% came in the form of Federal Grants and Contracts
  - 44% of the funding covered costs at the MDI Biological Laboratory
  - 19% (over \$2 million) is distributed to colleges and universities within the state through the INBRE program
- 14% came from Program Fees and other income
- 11% was provided by draws from Endowment Funds

- 5% came from unrestricted contributions
- 7% came from foundation grants

Two federal grants from the National Institutes of Health continued to provide major support to the institution:

1. The INBRE grant –which brings \$1.5 million to the institution and \$2 million to subawards annually. We are in the second year of a 5-year award cycle.
2. The COBRE grant (COBRE stand for Centers of Biomedical Research Excellence) – this amounts to \$2.2 million in support of faculty annually. We recently began year three of a 5-year award cycle.

**Vice Chair Benz asked for a motion to approve the Treasurer’s report. The motion was made, seconded, the online poll was opened and the motion carried.**

### **Audit Committee Report**

Audit Committee Chair, Alan Miller, Esq., presented the Audit Committee Report. The MDI Biological Laboratory Audit Committee met with Annette Gould, the auditor from HVM, LLC on Monday July 20, 2020 at 2:00 PM. She discussed the audit, what was covered and some of the examinations performed. In the auditor’s opinion dated May 11, 2020, the financial statements present fairly in all material respects the financial position of Mount Desert Island Biological Laboratory as of December 31, 2019 and the changes to its net assets and cash flows for the year then-ended in accordance with accounting principles generally accepted in the United States of America.

Ms. Gould reported that this year’s audit went very smoothly and that no changes had to be made in numbers presented by the laboratory.

**Vice Chair Benz asked for a motion to approve the Audit Committee Report. The motion was made, seconded, the online poll was opened and the motion carried.**

**Vice Chair Benz asked for a motion to adjourn the business portion of the meeting. The motion was made, seconded, approved by assent and the motion carried.**

### **President’s Report**

Dr. Haller began with an overview on the impact of COVID-19 on Maine, and MDIBL specifically. He reported that there have been no infections within MDIBL. Clear policies and procedures were put in place with timely and transparent communication. An Employee Assistance Program was put in place as well as an MDIBL Parents Team page to help provide further support to the financial and childcare challenges presented by COVID-19. While we did have some slowing down, we managed to avoid a lockdown by using flexible work schedules within the Lab and telecommuting. The animal core was kept up and running and the demands of COVID-19 brought us closer together.

Claudine Lurvey, in her new role as Administrative Director during this time, and her team worked hard to keep everyone informed and up to date. Jeri Bowers kept communications current within MDIBL and with our supporters around the world. MDIBL courses and conferences shifted gears to become virtual on a very tight timeline with excellent results. We have had six courses online thus far. The 47<sup>th</sup> annual Maine Biological and Medical Sciences Symposium meeting with 154 registrants and including 17 institutions was a great success. We found that some aspects of online courses were very beneficial and will be carried on in the future beyond the constraints of COVID-19. Undergraduate students are funded through INBRE and NSF REU grants. High School students are supported through the Murphy and Hays fellowship funds. They participated from as far away as California and Florida. We also had one student in Spain and one in Germany!

Despite the very real pressures the pandemic has placed on MDIBL, Dr. Haller reported that in many ways, MDIBL is stronger than ever.

For more than 122 years, this laboratory has weathered some of the fiercest storms – from the Great Depression, a World War, civil unrest, financial recessions – and now, a worldwide pandemic.

Through them all, MDIBL maintained its tradition of

- Scientific excellence
- Serving as an international gathering place for scientists around the world
- Outstanding scientific education and outreach programs that create enthusiasm for scientific discovery and relationships that last for generations

This tradition continues today.

As a reminder, our vision for MDIBL includes focusing on key areas:

It builds on the Laboratory's founding principle of comparative biology. Just as George Dorr intended, for more than 120 years scientists have gathered on the shores of Frenchman's Bay to study and learn from nature in order to better understand our connection to the natural world and apply this understanding to improving human health.

We continue to recruit the very best scientists. In the last 10 months we have recruited three new outstanding researchers:

- Iain Drummond
- Prayag Murawala
- Romaine Madeline

We must pay attention to and work hard to develop diversity among our faculty. Our goal is to recruit three additional faculty members by 2023. We are expanding our model systems with additional capacity and investing in new animal models such as African Turquoise Killifish and

Stem Cell Organoids. We are investing in new technology in microscopy with scanning electron microscopy and live-imaging microscopy and in the areas of AI (Artificial Intelligence) and Bioinformatics. With investments and expansions we will need more lab space. We are making plans for the renovation of the Neal and Karnofsky laboratories.

Our goal is to be an international hub of research at the nexus of regeneration and aging. While this may seem unimaginable, it is not impossible. Just as the Wright Brothers, standing on the sandy beach at Kitty Hawk, could not imagine how their dreams would take flight, we are in the midst of a time of tremendous scientific discovery and advancement.

Our Visiting Scientist program is expanding with faculty-initiated collaborations and a goal for having 15 groups of 4-7 long-term members. We continue to develop and strengthen our research training programs for high school, graduate students and post doctoral students. There are many challenges including changes to the H1, H-1B, and J-1 visa programs, funding, and greater awareness and marketing. Our partnerships are stronger than ever with our colleagues at The Jackson Laboratory, Mount Desert Island Hospital, The University of Maine and College of the Atlantic.

Biotechnology is another growth area at MDIBL. We have three startups on campus now with three more in the pipeline, along with two provisional patent filings. An application was submitted for MTA 2.5 (Maine Technology Asset Fund 2.5) for funds to renovate Neal laboratory.

Our administrative structure is strengthened by the addition of Iain Drummond as Scientific Director and Claudine Lurvey as Administrative Director. We have just hired a new Human Resource manager, and a new staff member in finance. Iain Drummond will talk about our new faculty members, Prayag Murawala and Romain Madelaine.

Earlier this year, MDIBL was extremely fortunate to receive a matching pledge for \$1 million to assist us in achieving the goals I have outlined for you this morning. In light of COVID-19, this funding is more important than ever. And we need your help to ensure that we do not lose out on this amazing opportunity to ensure our continued progress in meeting this goal.

Jeri Bowers provides a brief update on where we are in meeting this challenge. We are excited to leverage a \$1 million-dollar gift that we received this year. Dr. Haller has outlined what is at stake for us. By matching this gift, we have the opportunity to ensure we are able to achieve this vision and continue our 122-year legacy.

And importantly, we continue to strengthen our fundraising activities. The formation of President's Cabinet brings us a distinguished group of advisors dedicated to attaining greater awareness of MDIBL's mission and to help ensure our future success. They have been working tirelessly – meeting weekly since March. We are deeply grateful to Jane Harrison, Anna Maynard and Rob Whitman for their enthusiasm and dedication.

Dr. Haller introduced and handed over to the Scientific Director, Dr. Iain Drummond.

## Scientific Director's Report

Dr. Drummond gives an overview of the current status of our research and each investigator and how our plans will keep MDIBL at the cutting edge of research with new technology and models.

Our goals for our faculty are:

- International leadership in aging and regeneration research
- Make MDIBL a destination for their research peers through hosting focused symposia
- Recruit colleagues and experts in the field to MDIBL as visiting scientists in their labs
- Recruit international graduate students and postdoctoral fellows
- Achieve independent R01 level funding

Dr. Drummond gives a synopsis of each of the research laboratory groups and their work as well as updates on changes to the microscopy and animal core staff and facilities.

Dr. Drummond introduces Drs. James Godwin and Prayag Murawala and their work on limb regeneration and how together they bring the opportunity to create MDIBL as a center for limb regeneration. Dr. Drummond hands off to Dr. James Godwin for a brief presentation of his work. Dr. Godwin has been at MDIBL for three years in a joint appointment with The Jackson Laboratory. Working with axolotl, Godwin and Murawala are looking for the keys to the full regenerative powers that axolotl enjoy against our own limited abilities of regeneration.

### James Godwin

Dr. Godwin gave a brief look at how MDIBL is using the salamander model to understand regeneration so that we can inform future strategies to unlock regeneration in mammals. In addition to the work in the Godwin lab there are synergies between that work and work in the Murawala lab. Dr. Godwin discussed the human and economic costs of trauma related injuries in the lack of regeneration. If we can understand how animals such as the axolotl can repair tissues we may be able to improve human repair outcomes.

### Prayag Murawala

Dr. Murawala introduces himself as a new faculty member with a joint appointment with MDIBL and Hannover Medical School. He presented types of genetic and molecular tools in axolotl needed for tissue regeneration. The future direction of his lab includes molecular mechanisms of limb and tail regeneration. The Murawala and Godwin labs will collaborate on the cellular and molecular basis for tendon regeneration in axolotl using an approved DFG (Deutsche Forschungsgemeinschaft) grant and a second grant on the role of thyroid pathway in limb regeneration submitted as a COBRE grant to the NIH (National Institutes of Health).

## Closing Remarks

Vice Chair Benz commented on the level of positive energy and activity on the campus, and thanked everyone for participating in the Annual Meeting.

**Vice Chair Benz asked for a motion for adjournment. The motion was made, seconded, approved by assent and the motion carried.**

**Vice Chair Benz adjourned the 2020 MDI Biological Laboratory Annual Meeting at 12:16 EST.**



July 21, 2021

To: Janis Coates, Ph.D.

Dear Jan:

Information needed for the Secretary’s Report at the Corporation Meeting on July 22, 2021 is as follows:

There are currently 237 members of the Corporation.

Full Members .....	10
Associate Members .....	18
Honorary Members .....	2
Life Full Members .....	172
Life Associate Members .....	35

4 members of the Corporation passed away in the last year:

**Life Full Members:**  
Dr. Robert B. Howe  
Mrs. Barbara N. Rappaport

**Full Member and Former Trustee:**  
Dr. George W. Kidder, III

**Associate Member:**  
Mr. David K. Mills

Respectfully submitted,

Jeri Bowers  
Development Department

Mount Desert Island Biological Laboratory  
Nominating Committee Report  
July 22, 2021

**To:** The Corporation of MDIBL  
**From:** Ed Benz, Chair  
Nominating Committee

**Re:** Nominating Committee Report

**The Nominating Committee recommends the following slate of nominees for re-election to the Board of Trustees:**

**I. Trustees of the Class of 2025**

Terence C. Boylan  
I. Wistar Morris III  
Margaret A. Myers, M.D.  
Clare Stone  
Robert Whitman

**II. New Member, Class of 2025**

Sigmar Gabriel

**The following slate of nominees is respectfully submitted for the 2021-2022 Nominating Committee:**

**III. Nominating Committee**

Edward Benz, M.D., Chair  
Barbara Beltz, Ph.D.  
Jerilyn M. Bowers  
Alan B. Miller, Esq.  
I. Wistar Morris III  
Patricio Silva, M.D.  
Daphne W. Trotter, Esq.

**From:** Sigmar Gabriel <[sg@sigmargabriel.de](mailto:sg@sigmargabriel.de)>  
**Sent:** Sunday, April 25, 2021 1:44 PM  
**To:** Trotter, Daphne <[dtrotter@mwe.com](mailto:dtrotter@mwe.com)>  
**Cc:** [Haller.Hermann@mh-hannover.de](mailto:Haller.Hermann@mh-hannover.de)  
**Subject:** Board of Trustees

**[ External Email ]**

Dear Members of the MDIBL Board of Trustees,

thank you very much for considering my appointment to your Board of Trustees. And I am happy to follow your request to also formally express my interest in working in your Board with this letter.

Over the past few months, Prof Hermann Haller has kept telling me about his work at the MDIBL. And although I have neither a scientific nor a medical education, I found the scientific questions associated with the MDIBL and above all the great internationality of the institution extremely interesting and exciting.

Of course, one has to ask whether there could be a kind of connection between the MDIBL to what I have done so far in my professional life? Actually there is only one connection that connects me to your work: Curiosity! To open up unknown territories, to always see the new as interesting and as a challenge, to work with other people regardless of their origin and to never be satisfied with the knowledge you have are probably one of the most important prerequisites to become a successful scientist. All of this can also be described with the word "curiosity". And this curiosity about the unknown and the joy of working with other people is the only prerequisite for becoming politically active for more than 40 years.

At least that is how I have understood my work in politics over the last decades. As a volunteer, as a member of the German Bundestag, as Prime Minister of a federal state and for many years as a member of the German Federal Government.

I am therefore happy to accept Prof Haller's request to offer you my cooperation on the Board of Trustees. Wherever the opportunity exists, I would like to support the work at the MDIBL with my network. (As you probably all know, it is also hopeless not to follow a request from Prof Haller. Anyone who has the chance to get to know him better personally quickly realizes that the concept of sustainability has become a very personal quality for him 😊.)

I was able to gain some experience as a member of a Board of Trustees in the last few years in the International Crisis Group (ICG), in which I am one of the (honorary) directors of the Board of Trustees. As a Senior Fellow of the Center for European Studies at Harvard University and as chairman of the oldest and largest transatlantic association in Germany, the Atlantik Brücke, I am also frequently in the United States.

I would be delighted if you would give me the honor of appointing me to your board.

With best regards, Sigmar Gabriel

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Sigmar Hartmut Gabriel (born 12 September 1959) is a German politician who was Minister for Foreign Affairs from 2017 to 2018 and Vice-Chancellor of Germany from 2013 to 2018. He was Leader of the Social Democratic Party of Germany (SPD) from 2009 to 2017, which made him the party's longest-serving leader since Willy Brandt. He was the Federal Minister of the Environment from 2005 to 2009 and the Federal Minister for Economic Affairs and Energy from 2013 to 2017. From 1999 to 2003 Gabriel was Minister-President of Lower Saxony.

Sigmar Gabriel is chairman of Atlantik-Brücke (Atlantic Bridge) and a Senior Fellow at CES. In fall 2018, he served as a John F. Kennedy Memorial Policy Fellow at CES.

Gabriel brings a wealth of experience at the local, federal and international level. He assumed several leading posts in the German government, most recently as Minister for Foreign Affairs (2017-2018) and Vice-Chancellor of Germany (2013-2018). Prior to that he was Germany's Minister for Economic Affairs and Energy (2013-2017) and Federal Minister for the Environment, Nature Conservation and Nuclear Safety (2005-2009). Gabriel was one of the longest serving leaders of the Social Democratic Party (SPD) from 2009 to 2017

Gabriel also has experience as board member of scientific institutions. He is a member of the Board of Trustees of the Bonner Akademie für Forschung und Lehre (BAPP) (since 2009) and has served on the board of Max Planck Institute of Experimental Medicine,

#### Affiliations

- Chairman, Atlantik-Brücke
- Member of the Bundestag & Vice Chancellor of Germany (2013-2018), Federal Republic of Germany
- Senior Fellow, CES, Harvard University
- John F. Kennedy Memorial Policy Fellow, CES, Harvard University

#### Non-profits

- Bonner Akademie für Forschung und Lehre praktischer Politik (BAPP), Member of the Board of Trustees (since 2009)<sup>1</sup>
- German Association for Small and Medium-Sized Businesses (BVMW), Member of the Political Advisory Board (since 2018)
- (ECFR), Member (since 2018)
- International Crisis Group, Member of the Board of Trustees (since 2018)
- Trilateral Commission, Member of the European Group (since 2018)
- European Council on Foreign Relations
- Denkwerk Demokratie, Member of the Advisory Board
- Deutsche Nationalstiftung, Member of the Senate
- Friedrich Ebert Foundation (FES), Member
- Til Schweiger Foundation, Member of the Advisory Board

- World Economic Forum (WEF), Member of the Global Future Council on Geopolitics (2018-2019)
- Aktion Deutschland Hilft (Germany's Relief Coalition), Ex-Officio Member of the Board of Trustees (2017-2018)
- Friedrich Ebert Foundation, Deputy Chairman (2005–2009)
- German Energy Agency (DENA), Member of the Supervisory Board (2005–2009)
- Max Planck Institute of Experimental Medicine, Member of the Board of Trustees (2005–2009)

#### Corporate boards

- Siemens Energy, Member of the Supervisory Board (since 2020)
- Deutsche Bank, Member of the Supervisory Board (since 2020)
- Eurasia Group, Senior Advisor (since 2019)
- Deloitte Germany, Member of the Advisory Board (since 2019)
- KfW, ex-officio Member of the Board of Supervisory Directors (2013-2018)
- RAG-Stiftung, Ex-Officio Member of the Board of Trustees (2013-2017)
- Volkswagen, Member of the Supervisory Board (1999-2003)

Gabriel lives in Goslar, south of Hannover in Lower Saxony. He has three daughters and is married to Anke Stadler.

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